Minnesota Safety Council Annual Safety Conference Prior Lake, MN May 1, 2024



# **Warehouse and Dock Safety**



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# **My Background**



- 38 years w/ OSHA
- 18 years as CAS
- IH/ Safety
- CIH: Certified Industrial Hygienist
- CSP: Certified Safety Professional
- 1000 Inspections



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- OSHA's Activity Warehouse and Docks
  - Dedicated Warehouse or Ancillary to Business
- General Applicable Standards
- Breakdown of Hazards
- New Technology-Best Practices
- Compliance Assistance
- Resources
- Questions and Answers



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Today's

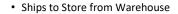
**Topics** 

# **What Comes Around Goes Around**





- · On Line Ordering Fulfillment Centers During COVID
- · Just in Time Ordering
- Big Box Store Inventory





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## **High Profile Cases**



- Amazon Recent Cases: Contested
  - Ergo, Recording Properly Triage for MSD
- Walmart Court Case on Stacking:
  - The Feb. 9, 2023, decision by the Occupational Safety and Health Review Commission found the U.S. Department of Labor's Occupational Safety and Health Administration cited the global discount retailer correctly for failing to meet the agency's safety standard for storage of material that requires that items stored in tiers must be stable and secure against sliding and collapse.



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# **OSHA Activity in Warehousing**



- LEP: Local Emphasis Programs Regions 2, 3 and 9
   https://www.osha.gov/sites/default/files/enforcement/directives/2019-05.pdf
   https://www.osha.gov/sites/default/files/enforcement/directives/2019-01-pdl-04.pdf
   https://www.osha.gov/sites/default/files/enforcement/directives/CPL-04-00-03 fy13-pdf
- · LEP lists NAICS Codes and Stats
- Many Regions have a <u>PIV-Powered Industrial Vehicle LEP</u> which will get them in the warehouse. (Region V with Sample Dock
- Reported Fatalities/Injuries: <a href="https://www.osha.gov/severeinjury">https://www.osha.gov/severeinjury</a>
- MN Warehouse Workers Std: Quotes/Rate, Pay, Safety SHA' business and support of the contraction of the contr

#### **NEP for Warehousing Operation**



DIRECTIVE NUMBER: CPL 03-00-026 SUBJECT: National Emphasic Processing 03-00-02b asis Program on Warehousing and Ubstram seneral Industry and Agricultural Enforcement EFFECTIVE DATE: July 13, 2023 sing and Distribution Center Operations SIGNATURE DATE: June 14, 2023



ABSTRACT

Purpose:

This instruction describes policies and procedures when inspecting warehousing and distribution center operations, maligoratal processing and distribution centers, parcel delivery/courier services, and certain high injury rate retail establishments. In specifions under this National Emphasis Program (REP) are comprehensive safety inspections. Described inspections under this National Emphasis Program (REP) are comprehensive safety inspections under this NEP of high injury aler retail establishments. Inspections under this NEP of high injury aler retail establishments shall be partial inspections concerning the storage and loading areas unless OSHA expands the scope of the inspection when there is evidence that visiable venorities or many them. when there is evidence that violative conditions may be found in other areas of that establishment.



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## **Purpose of this NEP Focused Hazards**



Improve worker safety by reducing exposure to common hazards in the targeted industries such as:

powered industrial vehicle operations (PIV) material handling/storage (ERGO/RACKS) walking-working surfaces (Subpart D) means of egress (Emerg Action Plans) fire protection (Sprinkler-Extinguisher)



Improve worker health outcomes by reducing exposure to heat and ergonomic hazards. Both will be considered during all NEP inspections, and addressed when hazards are OSHA Sufoty and Health identified.

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# **Scope: Inspections**

This NEP covers both programmed and unprogrammed safety inspections.
Inspections based upon fatalities/catastrophes, complaints, or referrals related to establishments in the NAICS codes (table 2 establishments only) covered under this NEP shall be expanded to prehensive safety inspections in accordance with this Instruction.

Inspections under this NEP:

unprogrammed inspections.

will not include postal or package transportation/delivery to residences and businesses. may be combined with other programmed and





# **NAICS** codes (programmed list)



Table 2. NAICS codes for Warehousing and Distribution Center Operations, Mail/Postal Processing and Distribution Centers, and Parcel Delivery/Courier Services covered under this NEP.

NAICS CODES	ESTABLISHMENTS	
491110	Postal Service (Processing & Distribution Centers only)	
492110	Couriers and Express Delivery Services	
492210	Local Messengers and Local Delivery	
493110	General Warehousing and Storage	
493120	Refrigerated Warehousing and Storage	
493130	Farm Product Warehousing and Storage	
493190	Other Warehousing and Storage	



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# **NAICS Codes** (Programmed List)



Table 3. High Injury Rate Retail Establishments covered under this NEP.

NAICS CODES	HIGH INJURY RATE RETAIL  ESTABLISHMENTS
444110	Home Centers
444130	Hardware Stores
444190	Other Building Material Dealers
445110	Supermarkets and other grocery stores
452311	Warehouse Clubs and Supercenters

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# Michigan-January 2024 **Home Improvement Store**

The investigation showed that the worker was on an elevated-platform machine when he accidentally fell 20 feet onto the concrete floor. The safety equipment was working at the time of the fall, but was likely not used appropriately, the Ionia County Sheriff's Office said. MIOSHA will handle further investigation.

OSHA Before and Health

4/19/2024



### **Hazards & Solutions**



- Ergonomics and <u>Musculoskeletal Disorders</u>
- Powered Industrial Trucks (Forklifts)
- Materials Handling
- Slips, Trips, and Falls
- Hazardous Chemicals
- Emergency Planning
- Electrical Hazards
- Lockout/Tagout
- Heat Illness
- Automation and Robotics
- Refrigerated Warehousing
- Temporary Workers
- Stress and Fatigue
- Recordkeeping

 $\underline{\text{https://www.osha.gov/warehousing/hazards-solutions}}$ 



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# Multi-Employer Worksite Joint Employer: Temporary Worker It's Everyone's Problem!!!

#### Creating

Who took the situation?

#### Exposing

Whose Employees were in the hazard zone?

#### Correcting

Who was to correct hazard?

#### Controlling

Who Has Oversight/Authority for operation?

"A worker's first day at work shouldn't be his last day on earth," oSHA!



# **Start/Stop Point- this Discussion** Yard, Dock, Warehouse

- Trucks-Rail Enter Property
   Secured? Guard/Gated?
- Drop Off or Go to Assigned Door
- Interact w/ Dock Staff
- Loaded or Unloaded
- Material Moved w/in Warehouse

Warehouse can be Exterior

- Lumber
- Equipment

Various means of transport:

Vans, Flatbeds, Dry Gravity Vessels, Tankers, Rail
 SHA\*

 Storyedinal and Sharington Control of the Control of the



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# Security/Safety at **Entrance**

I didn't have this in my 2010 Dock/Whse Presentations. Times nave changed!!!

- Workplace Violence
- Protect access points into facility
- Theft Product, Cadillac Converters
- Best Practices
  - Gated/Guarded w/ Permission to Access

  - Cameras High Quality
     Vestibule for Pick ups and Deliveries Minimize contact COVID
  - Drivers Lounge vs "cage"

Food Processors have addressed Security for years



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# **Receiving/Accepting Shipments**

- Opening Truck Doors Swinging Doors
  Taken by the Wind or Gravity
  Product (Material) Unsecured Shifted Leaking/Damaged Hazardous Atmosphere
- Door Opening Procedure?
- Refusal of Shipment Policy ?
- Carrier may have a 'mixed load' - other customers



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# **Opening Doors Load Secured or Shifted**

- Don't be in the Fly Swatter Zone!
- Pressure on Doors indicate load shifted during transit.
- Swinging Doors caught by the wind or Gravity. Tears out Shoulders.





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# **Enforcement of Fall Protection** For Rolling Stock Not covered in Revised Subpart D

October 18 1996

MEMORANDUM FOR: FROM: REGIONAL ADMINISTRATORS

REGIONAL ADMINISTRATORS
JOHN B, MILES, JR, DIRECTOR
DIRECTORATE OF COMPLIANCE PROGRAMS
Enforcement of Fall Protection on Moving Stock SUBJECT:

Additionally, it would not be appropriate to use the personal protection equipment standard, 29 C.F.R. 1910.132(d), to cite exposure to fall hazards from the tops of rolling stock, unless employees are working atop stock that is positioned inside of or contiguous to a building or other structure where the installation of fall protection is feasible. In such cases, fall protection systems often can be and in fact are used in many facilities in the industry.







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# Milk Delivery Bay

Abatement after Fatality. Eliminated fall harnesses & lanyards with fixed stairs.



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# **Load Shifted**

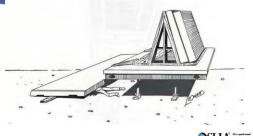
First time granite slabs received in a vertical position





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Load Shifted-Unsecured
Line of Fire or Fly Swatter Zone



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# **Dock Safety-Client/Customer**

- Pedestrian
- Drive Offs
- · Tandems in Position
- Chocks
- Dock Locks
- Shifted Loads
- Doors Swinging
- · Bad Trailer Flooring



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Spotter helps guide driver back trailer to dock. Spotter is standing to the side, where driver can see him. Spotter checks to be sure dock area is clear and uses standard hand signals. Bright colored clothing/vest would increase spotter's visibility.



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# What could possibly go wrong??? Stuck? Solution? Truck back/forth



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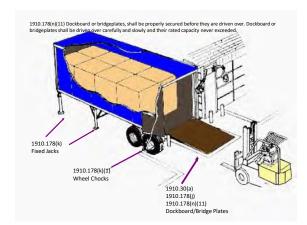
# **Sliding Tandems**

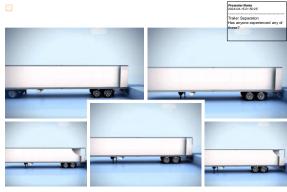


On October 30, 2014, at approximately 7:00 am, a semi-truck driver and fellow team driver parked in a chain restaurant parking lot to make their delivery, unloaded their product, and were adjusting the tandems on the trailer. The team driver placed himself near the tandems while the semi-truck driver climbed into the truck cab to rock the truck so that the tandems would slide into place. The team driver was found with his head pinned between the tire and the bottom of the trailer

http://www.mc.uky.edu/kiprc/face/reports/pdf/14KY064.pdf







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# Unattended Departure Driving OFF

Controlling the Driver

Trailer "Deadlining" with a lockout device

Lock is applied to emergency brake, and must be removed before airline can be connected

Prevents driver from pulling away before employees are clear

Dock supervisor or forklift operator has custody of key







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Section 54(31). Recommended user One Triams spring place process in the section 54(31). Recommended user One Triams spring place proposes. Sit tech saider user possible place place process in the section of the secti

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# **Overhead Door Maintenance** Sam's Club Recent Citation

March 29, 2023 to Sam's Club, with a penalty of \$156,259 listed, in the Sept. 30 accident at the Sam's Club at 7200 Peach St. that caused the death of Benjamin Knight Jr., according to information on OSHA's website. The door was in a state of repair in that its two spring mechanisms were not operational and were awaiting servicing by an outside contractor. The door was lifted with a forklift into the open

position, according to information in the



Unique Hazards w/ Overhead **Doors. Specialized Contractor or** Trained/Skilled Maintenance Staff



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citation.

#### **Dock Plate Hazards & Maintenance**

1910.30(b)(1)The employer must train each employee on or before May 17, 2017 in the proper care, inspection, storage, and use of equipment covered by this subpart before an employee uses the equipment.

1910.30(b)(2)The employer must train each employee who uses a dockboard to properly place and secure it to prevent



plates/levelers free of debris and



Lifting and pinchpoint hazards if flap on end of dock sticks and comment, try to raise/unstick by hand.

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## **General Duty Clause**

- Section 5(a)(1) of the Act
- "...that each employer shall furnish...employment and a place of employment which are free from recognized hazards that are causing or are likely to cause death or serious physical harm to his employees."
- Applies when there is no specific standard



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# **General Duty Clause Elements**



**Employee Exposure** Serious Hazard Knowledge of Employer Abatement Method Recognition by Industry

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- Addition/Modification to Forklift: Monitors/Displays or Attachments
- Anchoring Pallet Racking
- Damaged Pallet Racking
- Ergonomics

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Manual Transferring / Picking	Order
<ul> <li>Telescoping/ Movable Conveyors</li> <li>Gravity</li> <li>Self Levelers</li> <li>Frequency of Use – Product Turnover</li> <li>Tilt Bins</li> <li>Bins with Collapsible sides</li> <li>Sheppard Hooks for Hard to</li> </ul>	

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Reach

## New Walking-Working Surfaces and PPE (Fall Protection) Rule (2017)





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# **Organization of Subpart D**

§1910.21 – Scope, Application §1910.26 – Dockboards

and Definitions §1910.27 – Scaffolds and Rope Descent

§1910.22 – General Systems

Requirements §1910.28 – Duty to Have Fall

§1910.23 – Ladders Protection

§1910.24 – Stepbolts and §1910.29 – Fall Protection Systems

Manhole Steps Criteria and Practices

§1910.25 – Stairways §1910.30 – Training Requirements

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# Preventing Slips, Trips and Falls

On same level: high frequency, low severity

<u>From elevations</u>: low frequency, high severity



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# §1910.22 General Requirements

#### §1910.22 - General Requirements

(3) Walking-working surfaces are maintained free of hazards such as sharp or protruding objects, loose boards, corrosion, leaks, spills, snow, and ice.





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#### §1910.22 - General Requirements

(c) Access and egress. The employer must provide, and ensure each employee uses, a safe means of access and egress to and from

employee uses, a sale linearis of deceleration walking-working surfaces.

Watch for Employee "Short Cuts"....ducking under or climbing over equipment. Setting up ladders to gain access to another surface.

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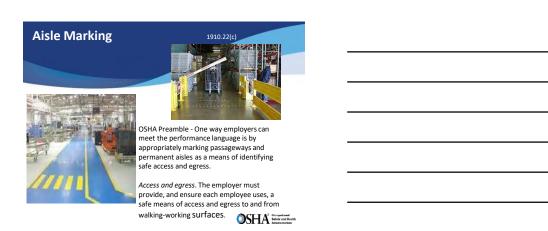
# **Dock-Warehouse Floor Maintenance** Pot holes create overturn and load drop hazards for lift trucks

Routinely inspect walking/driving surfaces Keep dock floors free of snow, slush and ice with absorbent materials and frequent cleanups

Restrict pedestrian and forklift traffic Have maintenance procedure for filling of potholes and correcting any other obstructions

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# **Aisles and Passageways**



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# What does narrow aisle cause?



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# **Aisles and Passageways**

Free of explosive or highly flammable materials
Arranged so employees do not have to travel toward a high hazard area
Adequately lit
Emergency safeguards (e.g., sprinkler systems, alarm systems, fire doors, exit lighting) must be in proper working order at all times



**Obstructed Exit Route** 

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# Updates and makes rule consistent with current national consensus standards 4 X the intended load Brakes on wheels/casters Not moved w/ employee on it Mobile Ladder Stand Mobile Ladder Stand Platform

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# §1910.28 Duty to Provide Fall Protection

§1910.28 – Duty to have fall protection and falling object protection Consolidates general industry fall protection requirements into one section

Makes requirements and format consistent with construction standard

Incorporates new technology that is consistent with national consensus standards

Gives employers flexibility to use the system that works best to protect workers in their situation

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## §1910.28 Duty to Provide Fall **Protection**

(b) Protection from fall hazards--(1) Unprotected sides and edges. (i) Except as provided elsewhere in this section, the employer must ensure that each employer on a walking-working surface with an unprotected side or edge that is 4 feet (1.2 m) or more above a lower level is protected from falling by one or more of the following:
(A) Guardrail systems;
(B) Safety net systems; or

(C) Personal fall protection systems, such as personal fall arrest, travel restraint, or positioning systems.

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# §1910.28(b)(2): Hoisting Areas





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## 1910.28(c) Falling Object **Protection**

(c) Protection from falling objects. When an employee is exposed to falling objects, the employer must ensure that each employee wears head protection that meets the requirements of subpart I of this part.

head protection that meets the requirements of suppart 1 of this part.

In addition, the employer must protect employees from falling objects by implementing one or more of the following:

(1) Erecting toeboards, screens, or guardrail systems to prevent objects from falling to a lower level;

(2) Erecting canopy structures and keeping potential falling objects far enough from an edge, hole, or opening to prevent them from falling to a lower level; or a lower level; or

(3) Barricading the area into which objects could fall, prohibiting employees from entering the barricaded area, and keeping objects far enough from an edge or opening to prevent them from falling to a lower level.

Netting Below Elevated Conveyors where Boxes could Fall



# 1910.28(c) Falling Object Protection













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# §1910.30 - Training

#### §1910.30 – Training: May 17, 2017

- Adds training and retraining requirements addressing fall hazards and equipment hazards for those wearing personal fall protection systems
- Dockboard handling, Rope Descent and designated area set-up training (roof work) too.
- Retraining when Situation changes or reason to believe workers don't understand
- Requires employers make training understandable to workers



# §1910.140 PPE



# §1910.140 – Personal Protective Equipment (Personal Fall Protection Systems)

Adds definitions for personal fall protection systems Adds new section on system and use criteria for:

- Personal fall protection equipment
- •(e.g., lanyards, ropes, D-rings, harnesses)
- Personal fall arrest systems
- •Travel restraint systems
- Work positioning systems



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# Fall Protection Requirements for Order Pickers

- Properly Tied off to Overhead Protection
- 1910.140 for Fall Protection Systems applies:

Competent Person Required Appropriate Fall Distance Training

Rescue Plan

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# Personal Fall Protection System: Competent Person in Gen Ind

Competent person means a person who is capable of identifying existing and predictable hazards in any personal fall protection system or any component of it, as well as in their application and uses with related equipment, and who has authorization to take prompt, corrective action to eliminate the identified hazards.



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# Traffic Rules: Pedestrians and Forklifts

- Barriers around Walkways
- Designated Walkways
   Painted Walkways
- Posted Speed Limits
- Sound Horn
- Mount Mirrors
- Language Issues?



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# Pedestrian Lanes-Blue Lights and/or Red Skirt Light





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# Traffic Plan Include Speed Limits?

- Reduced Speed
   Office
   Rest rooms
   Corners
- Means of Enforcing
- Governors in units
- Electronic Devises
- Lights: Approaching PIV Warning



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How many people do you see??



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# Warehousing - Storage Area

Pallet Racking
Damage
Design
Compatible Parts
Anchorage
Weight Rating
ANSI Standard

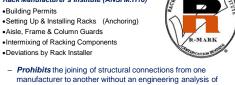


#### STORAGE RACK SAFETY GUIDELINES

- •Performance specifications for rack selection, including plant layout and installation. Based on Rack Manufacturer's Institute (ANSI M:H16)
- •Building Permits
- •Aisle, Frame & Column Guards

the combined system.

•Deviations by Rack Installer



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#### **IDENTIFIED HAZARDS**

Dislodged horizontal beams from vertical uprights

Structural stability & load carrying capacity of the racks may not be adequate.

Significant damage to the lower part of the vertical members.

Racks of different designs & apparent capacities were also found in the warehouse.

Inconsistent pallet rack size & configurations SHA \*\*\* Comparing the configuration of the con



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Damaged leg of storage racking needs to be repaired



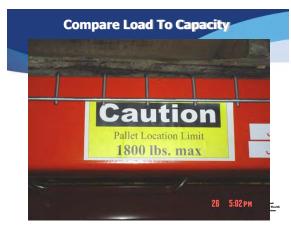
# **Storage Area**

- Going Vertical!Higher Racking
- Capacity
- Tipping/Loading
- Fall Protection
- Secured Bundles
- Fire Protection
- Push Through Hazard









# Procedures for reporting emergencies Description of alarm system Evacuation procedures, and escape route assignments Exit diagrams Procedures for sheltering-in-place Procedures for sheltering-in-place Procedures for employees who remain on site after alarm sounds

# **Exit Marking**

Must be visible and marked with an "Exit" sign Door must be free of signs or decorations that could obscure its visibility Direction must be apparent Winter Issues **Snow Blocking** Ice/Snow Sliding off roof



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# **Dollar General -Emergency Exits**

Penalties mount: Fined more than \$15M since 2017, familiar Dollar General safety failures in 3 inspections in Florida, Alabama, add \$387K more OSHA again find blocked

emergency exits, merchandise stored unsafely



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# Fire Prevention Plan - Components

List of fire hazards and controls Control of flammable and combustible materials Roles and responsibilities Maintenance Types of fire extinguishers

Sprinklers, Detectors, Alarms Fire prevention plan review Training

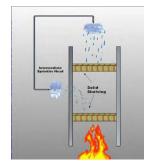


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## Warehouse Safety & Liability

Solid Shelving Hides & Spreads Fire

Flames grow undetected and are obscured from water



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### **Warehouse Safety & Liability**

Wire Decking Reduces Fire Hazard

Open mesh provides quicker detection and extinguishing

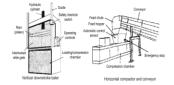


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# Compactor: Trash &/or Cardboard







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# **Unjamming is a LOTO Activity**

- Pallet Jammed in Conveyor-blocked sensor.
- Employee accesses area with 16' fall potential.
- Jam is cleared, Sensor is Cleared and conveyor starts.
- · Employee fell hole.



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# Stuck Pallet at Heights (Fatality) Maintenance and Retrieval Cart (Abatement)

- Pallet was stuck in top shelf.
- Employee was instructed to go into racking to fix pallet.
- Employee was lifted up to pallet by a forklift.
- Employee was trying to fix pallet when employee slipped and fell approx.
   20'



Maintenance and Retrieval Cart (Abatement)

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# **Electrical**

Hit/Damaged by Forklifts/Pallets Temporary wiring to reach areas Blocked Electrical Panels





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# Cold / Coolers / Freezers

- · Access/Visibility through Doors
- Cold to Extremely Cold Temperatures-PPE?
- · Moisture Corrosive: Rust on Pallet Racking
- Long Term for Aged Products
- · PSM Quantity of Chemicals? Ammonia?
- · Nitrogen as Coolant?





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# **Storage**

After all the effort to manufacture the product, it tips over in the warehouse!

Frequent Checks!







#### Outdoor 'Warehouse' or Storage

Shifting Ground Conditions (Freeze/ Thaw)

Banding Breakage

Hit by Lift on corner

Stickers, Spacers or Dunnage unacceptable for storage



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# Dealing with Returned Products 'Land of Misfit Toys'

- Unknowns: Chemical (Compatibility)
- Weight/Banded/Stacked





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# **Chemical Exposure**

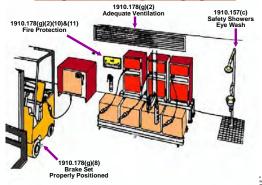


- Hazard Communication/Right to Know
- Spills, Leaks, Emergency Response
  - Received Compromised? Accepting a Load
- PSM Process Safety Management
  - Ammonia 10,000 lbs in a system
- Carbon Monoxide (more electric lifts being used)
- Flammable Storage

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#### **Designated Battery Charging Area**



# **Control of Noxious Gases and Fumes**

Concentration levels of carbon monoxide gas created by powered industrial truck operations shall not exceed the levels specified.

Federal PEL= 50 PPM TWA, MN OSHA PEL= 35 PPM



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# State of MN: PIT and CO

Monesota Rules, Table of Chapters Table of contents for Chapters Stable of contents for Chapters Stable of Contents Stable of Chapters Stable MoNTORING, Stabpart 1. Internal comboston engine powered industrial trucks. The employer shall monitor environmental exposure of employees to carbon monoxide wherever internal comboston monoxide wherever internal comboston.

Internal Combustion Engines

Employee Monitoring Quarterly Highest Usage Day

Tailpipe Emissions 1-2% CO (10,000 – 20,000 ppm)



powered industrial truck engine substant gazes do not contain more than one percent carbon monoxide for propane fueled trucks or two percent carbon monoxide for gazoline fueled trucks measured at idle and at three-fourths thottle during final engine tuning in a regular maintenance program.

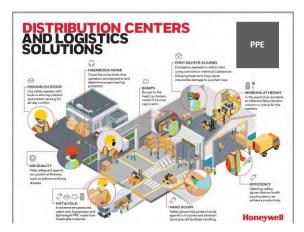
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# **Emergency Response**



- · Hit Pipes
  - Gas, Water, Fire Suppression AFFF (PFAS), Ammonia
- Alarms- if suppression activated save product
- · Chemicals (Raw Material or Product) Spill
  - Returned Product Big Box Stores....
  - Incompatibility, improperly labeled, etc.
  - Containment
- Fire
- Explosion

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OSH	A.	Occupational
	А	Safoty and Har





- Warm up time
- 1910.178(h)(2):Where general lighting is less than 2 lumens per square foot, auxiliary directional lighting shall be provided on the truck.

OSHA<sup>2</sup> Docupational Softward Health

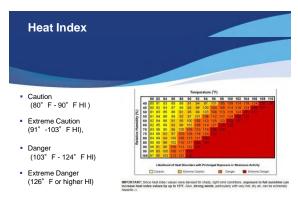
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# Heat NEP: Trigger Temps

- On heat priority days (when the heat index is expected to be 80 degrees F or higher):
- On any day that the National Weather Service (NWS) has announced a heat advisory or warning, for the local area: https://www.weather.gov/safety/heat-ww



OSHA Substituted Substituted Admir/stration



OSHA<sup>2</sup> Decorporational Softward Resides Administration

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OSHA<sup>2</sup> December and Residth Admirroration

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### **Personal Lift**

- Order Picking
- Enclosed so no PFAS required.





OSHA<sup>1</sup> Docupational Safety and Builth Administration

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# **On-Site Consultation Program**

- No cost to employers
- Separate from enforcement and confidential
- Identifies workplace hazards
- Advice on compliance with OSHA standards
- Helps employers establish safety and health programs
- 26,000 visits annually to small employers

OSHA<sup>2</sup> Docupational Substrated Admiristration

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# Compliance Assistance Comperative Programs Forms Contact OSHA Cosha.gov





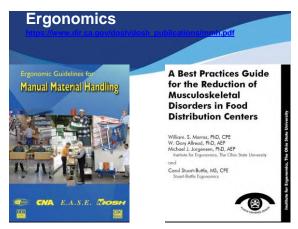
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# Resources

- · Ergonomics: General Duty Clause
  - Guidelines for Retail Grocery Stores: Ergonomics for Prevention of Musculoskeletal Disorders (OSHA3192-05N 2004), Ergonomic Guidelines for Manual Material Handling Cal OSHA



OSHA<sup>2</sup> Discognitional Subject and Health Admir/stration



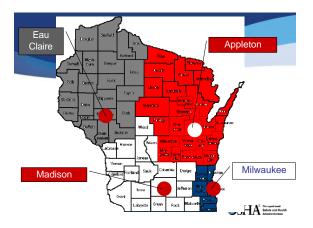
# **OSHA** *QuickTakes*



- FREE OSHA e-newsletter delivered twice monthly to more than 250,000 subscribers
- Latest news about OSHA initiatives and products to help employers and workers find and prevent workplace hazards
- Sign up at www.osha.gov

OSHA<sup>2</sup> Discupational Soliday and Health

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#### Wisconsin Offices - Compliance Assistance Specialists

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# **QUESTIONS**



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OSHA<sup>2</sup> Decorpational Substitute Administration